

## AGENDA

- 2006 In Review
  - Activity Levels
  - Financial Overview
  - Performance Measures
  - Key Activities
- 15<sup>TH</sup> Anniversary - Milestones
- Moving Forward
  - 2007 Key Objectives
  - Major Construction Projects

## 2006 In Review

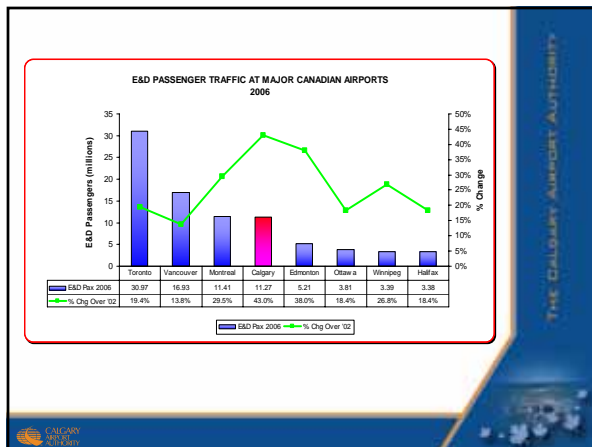
# Activity Levels

## Passenger Activity (2006)

Total Passengers – 11.3 Million

+ 11.1%

31,000 Passengers/day



## Aircraft Movements (2006)

Air Carrier Movements – 155,000

+ 6.2%

Total Movements – 223,000  
▶ 610/day

**3<sup>rd</sup> Busiest in Canada**

## 2006 In Review

# \$ Financial Overview \$

## TWO SECTORS (TWO BUSINESSES)

### FACILITY EXPANSION SECTOR (Debt Financed)

+ AIF Revenue  
< CAPITAL >  
< FINANCING >

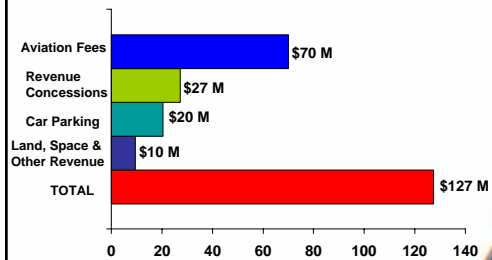
### OPERATIONS SECTOR (Self Financing)

+ Operating Revenue  
< Operating Expenses >  
< Lease Payment >  
< Capital Restoration and Service Improvements >

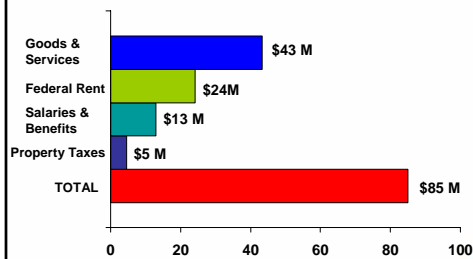
## Facility Expansion Sector

- \$1 Billion Credit Agreement with Alberta Capital Finance Authority
- December 31, 2006 Debt: \$390 Million
- Net AIF Revenue (2006): \$56 Million
- AIF (June, 2007)
  - \$15 to 4 Alberta destinations
  - \$20 to all other destinations

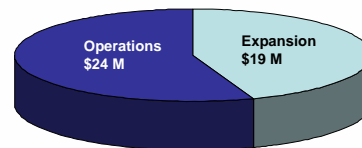
## Operations Sector 2006 Revenues



## Operations Sector 2006 Operating Expenses



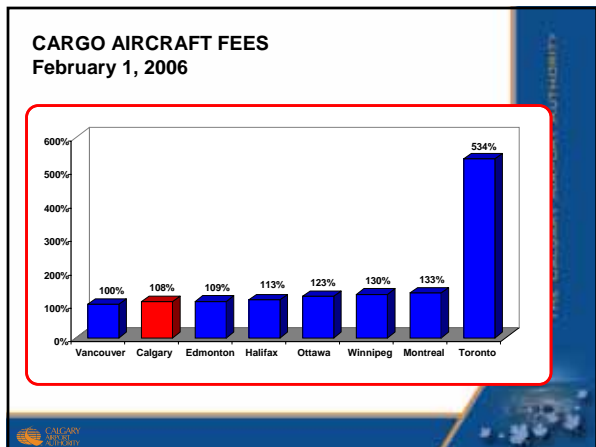
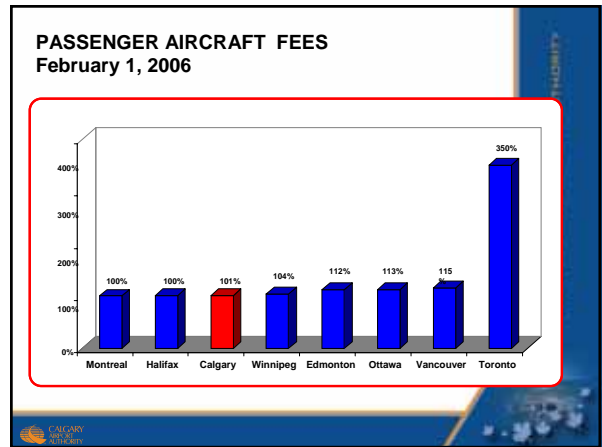
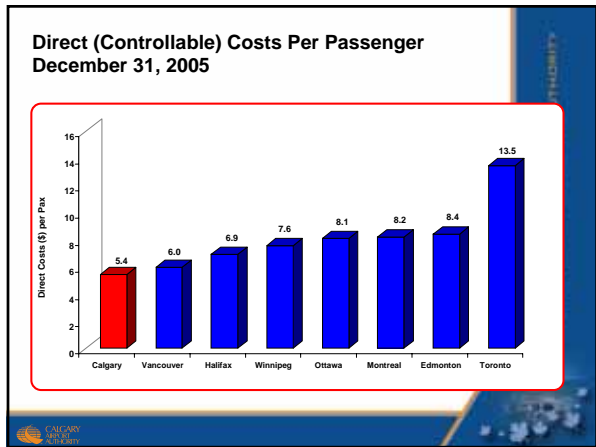
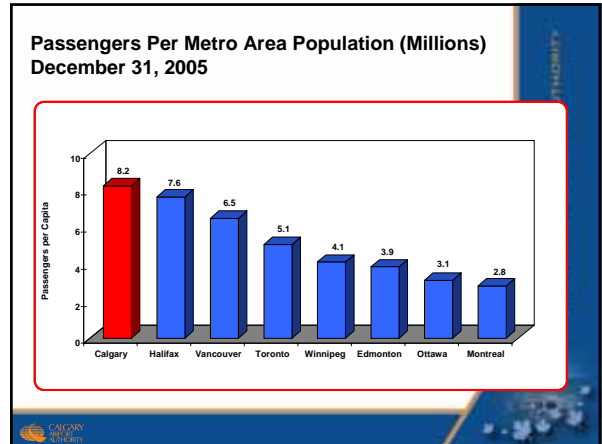
## 2006 Capital Investment \$43 Million



# 2006 In Review

## Performance Measures

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## Performance Measures

In 2006 –

**93% OF PASSENGERS SURVEYED RATED THE AIRPORT AS GOOD OR EXCELLENT**



## 2006 In Review

# Key Activities

## Key Activities - 2006

- Creating a Safety Culture
  - Workplace Health & Safety Committee
  - Airport Safety Committee
  - Vehicle Operator Testing
  - Airside Safety Compliance Officer
  - In-Terminal EMS and AEDs
  - Extensive Safety Training
  - "Table-top" Emergency Exercises

## Exercise Falcon

November 22, 2006

- ➔ Darkness, sub-zero temperatures
- ➔ Simulated post-takeoff crash of a Falcon 900
- ➔ Also used as training exercise by Transportation Safety Board and Calgary Police Service

## Exercise Falcon



St John Ambulance volunteer 'casualties'



## New Emergency Coordination Centre

- Opened in November
- Larger & more accessible
- Better functionality



## Key Activities - 2006

### AIR SERVICES:

- Total Available Seats up 4.2%
- Westjet (Halifax, Las Vegas, Palm Springs, Phoenix)
- Air Canada (New York)
- Frontier (Denver)
- British Airways (London)

## Air Cargo Forum


- September, 2006
- 2,000 Delegates




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## From Tourism Calgary . . .




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## Runway Intersection Restoration 16/34 – 10/28



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## New Concourse D Common Use Lounge



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## New Cargo Facility



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## New & Remodeled Concession/Services



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## Major Land Development

Eagle Helicopters 	McCall South 
Trammel Crow 	Deerfoot South 
Avis 	McKnight Trade Park 

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## Canadian Centre for Aerospace Development

- Involved in testing and evaluation of light aircraft involved in the certification process
- New Centre at Springbank Airport

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## Springbank Airport (Extreme Makeover)

- Main runway extended to 5,000 ft.
- New GPS approach
- New Alberta Forest Protection Base

**7<sup>th</sup> BUSIEST  
IN CANADA**



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## Community Involvement

- United Way
- Mustard Seed
- Rotary Challenger Park
- VRRRI
- Dreams Take Flight
- Aviation Interfaith Ministry
- Mayor's Environmental Expo
- SpacePort Education Program

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## Community Involvement



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# **15<sup>th</sup> ANNIVERSARY**

*July 1, 2007*

**\*\* 15 YEARS OF PROGRESS \*\***

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## 15<sup>TH</sup> Anniversary - Milestones

### In the Beginning . . . .

- **July 1989**
  - MOU between CTA and TC
- **July 1990**
  - Authority Incorporated
- **July 1992**
  - Airport Transfer

## 15<sup>TH</sup> Anniversary - Milestones

### Foundations for Growth . . . .

- **April 1996**
  - 1<sup>st</sup> Master Plan
- **May 1997**
  - AIF Agreement
- **December 1997**
  - \$180 Million Financing

## 15<sup>TH</sup> Anniversary - Milestones

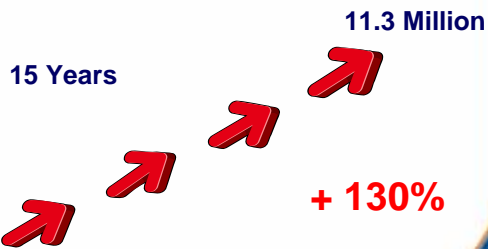
### Along the Way . . . .

- **1996**
  - 1<sup>st</sup> WestJet flight @ Calgary
- **1997**
  - Authority acquires Springbank Airport
- **2002**
  - Concourse D opens with 11 gates

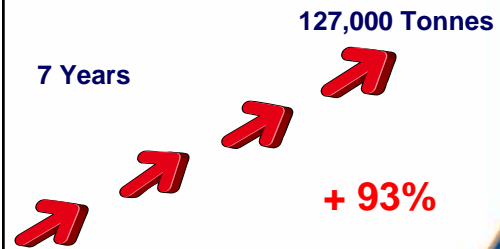
## 1992 - 2006 Airport Infrastructure 400 Projects - \$800 Million

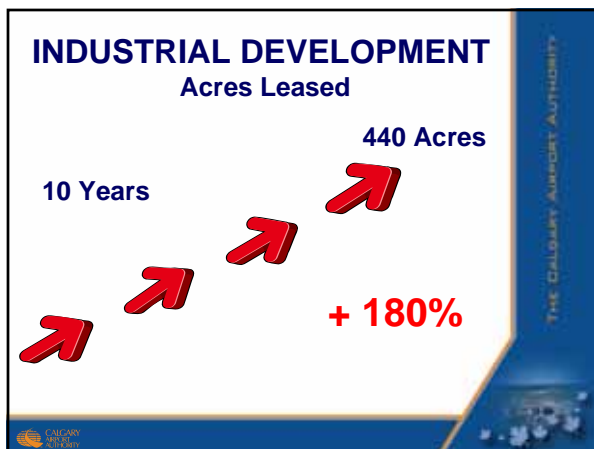
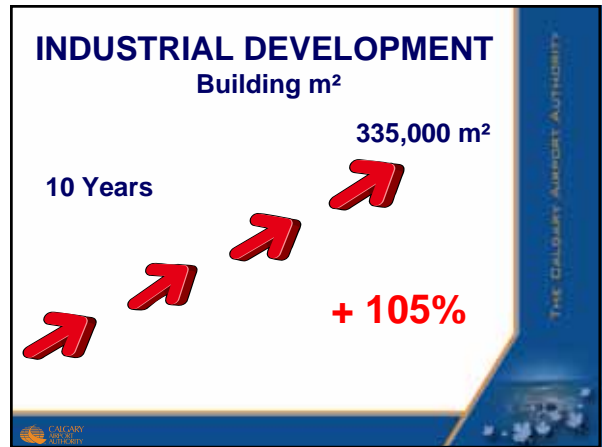
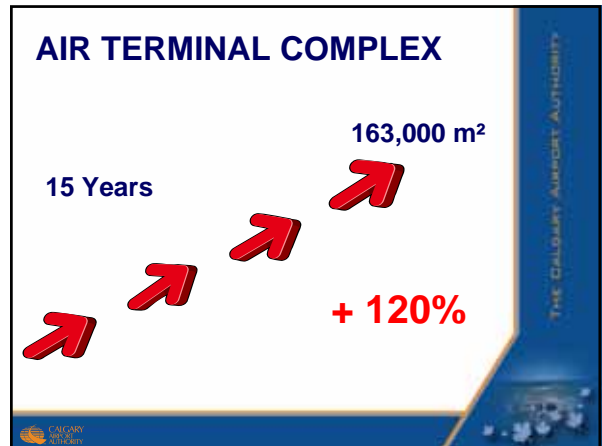
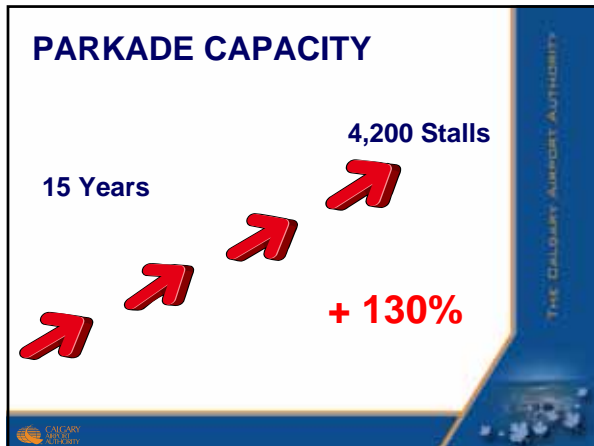


## PASSENGER GROWTH

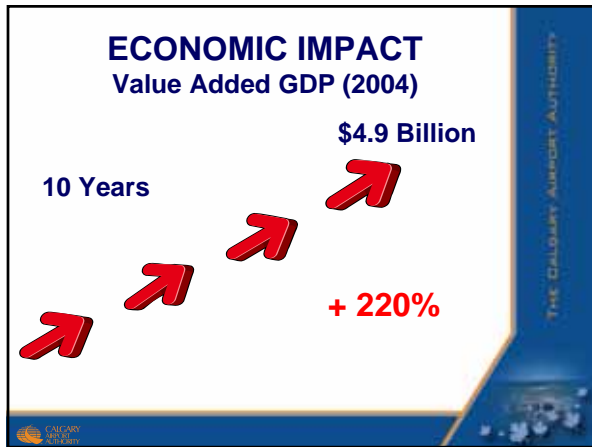


## CARGO TONNAGE GROWTH









## ***Moving Forward***

***A Very Exciting Future . . . .***

- ### 2007 Outlook/Key Objectives
- Airline Industry Outlook:
    - High Load Factors
    - Healthy Economy
    - Profitable; Stable
  - Traffic Growth
    - Still growing @ 10%

### Responsive to changing Community Values

EFFECTIVE APRIL 1<sup>ST</sup>, 2007

The figure features a 'NO SMOKING' sign with a lit cigarette and a red prohibition symbol over it. Below the sign, the text 'EFFECTIVE APRIL 1<sup>ST</sup>, 2007' is displayed.

## Public Car Parking

- Current demand 5,000 – 10,000/day
- Current supply 11,000 stalls on/off airport

- \*\* We park everyone (100%)
- \*\* Shuttle/free parking provided when appropriate



## Public Car Parking

### Development Plans:

- 2007 – Add 2,000 Paved Surface Stalls
- 2009 – 2,000 Stall Addition to Parkade



## Canada's "Green" Airport

- Received BOMA "Go Green" Certification
- Recognizes Best Practices:
  - Resource Consumption
  - Waste reduction & recycling
  - Indoor environment
  - Tenant Communication



## 2007 \$100 Million Capital Investment

- Parking & Roadway Improvements
- Baggage System Improvements
- Pavement & Facility Restoration
- Land Servicing
- Vehicles, Systems & Equipment

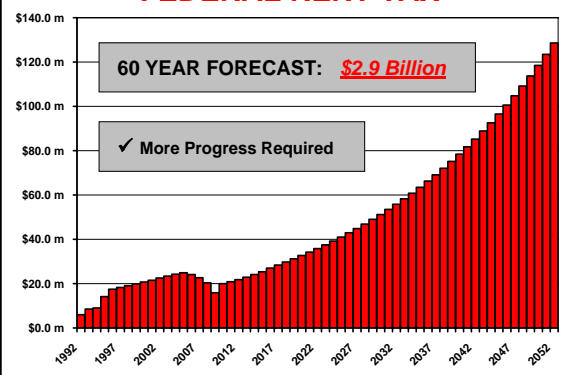


## 2007 Initiatives:

- (3<sup>rd</sup>) Independent Five Year Review
- Strategic Operating Plan (2008 – 2012)
- Complete Project Definition Document for International Facilities Development
- Develop plan for Deerfoot North as cargo and logistics centre
- Springbank – Additional Infrastructure & Land Development



## FEDERAL RENT TAX



# Moving Forward

## MAJOR CONSTRUCTION PROJECTS

Ten Year Program \$1.2 Billion

## Current Master Plan (2004)

- Basic scope intact
- Detailed build plan has been updated

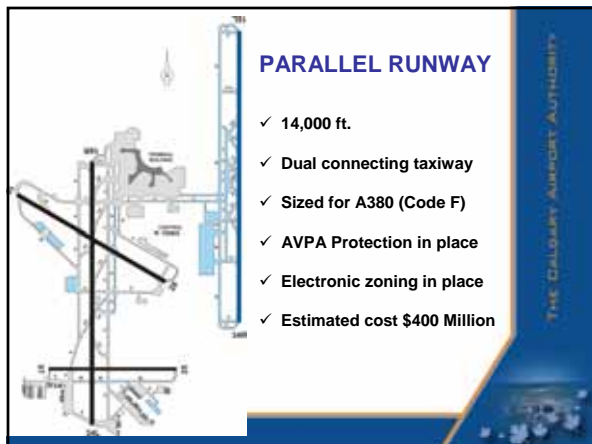


## Development Philosophy

- Renovate existing assets as required
- Build to meet demand
  - Incremental
  - Sequential
  - Cost Effective
- Build plan is flexible in relation to actual demand as it develops over time

## ① AIRFIELD

### PARALLEL RUNWAY



## YYC PARALLEL RUNWAY

CURRENT IN-SERVICE: FALL 2015

**“The MOST IMPORTANT  
14,000 ft. in ALBERTA”**

## ② TERMINAL

# INTERNATIONAL FACILITIES PROJECT



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## INT'L FACILITIES PROJECT



- Refurbish 35,000 m<sup>2</sup>
- Add new 35,000 m<sup>2</sup>
- 6 + 4 New Bridges
- Sector Flexibility
- Enlarged Check-In Area
- Canada/U.S. Inspection reconfigured & expanded
- Phase I cost \$450 Million

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## INT'L FACILITIES PROJECT

### ➔ MAJOR FOCUS ON SUSTAINABLE DEVELOPMENT

- Fit with "Green Airport" initiative
- Reduced energy consumption
- Environmentally friendly materials
- Maximum use of solar energy

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## YYC INTERNATIONAL FACILITIES EXPANSION

PHASE I IN-SERVICE: Fall 2011

**"Calgary will continue as Western Canada's Premier International Gateway for the next 30 years"**


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**IN CONCLUSION . . . .**

**The Future . . . .**

**Is Very Exciting !!**




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**IN CONCLUSION . . . .**

**Many thanks to**

- ✓ **Airport Authority Staff**
- ✓ **Board of Directors**
- ✓ **Our White Hat Volunteers**
- ✓ **Our many Partners & Stakeholders**



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**IN CONCLUSION . . . .**

**Successfully accomplishing  
our Mandate**

- ✓ **Airport Operation & Expansion**
- ✓ **Economic Development**



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**THANK YOU**



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